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INTEGRATED DEVELOPMENT PLAN

2015/16



Sedibeng
District
Municipality





idp

INTEGRATED
DEVELOPMENT
PLAN

2015/16





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EXECUTIVE MAYOR'S FOREWORD:



Our commitment to change the lives of the people of Sedibeng for the better still remains unwavering. We once again present to you the Integrated Development Plan [IDP] review for 2015/2016. This is the ultimate IDP review before the end of this term of office for this Administration. We therefore remind you, the people of Sedibeng of the social contract that we entered with you. The current IDP is well aligned as its primary purpose is to ensure that your needs as the people Sedibeng are well captured and taken care of. This is the mandate that you gave us.

The IDP for 2014/2015 is a unique IDP in the history of the Sedibeng region. It marks the first of its kind that brings the four IDPs of our Municipalities together. This produces a strong sense of purpose and a common approach of tight alignment in all our plans as Sedibeng District, Emfuleni, Midvaal and Lesedi local municipalities. Let me congratulate our municipalities on this great achievement.

The significance of this alignment brings a great deal to the people of Sedibeng. We listened to you, the residents of our area, in order to find a way of working together as per your mandate. Because of this, we have convened as municipalities to complete our work of putting the region of Sedibeng forward.

This IDP Review should again proudly announce that our fine-tuned plans fit to the Gauteng City Region plans and the Provincial ten pillars programme of transformation, modernisation and re-industrialisation of the fifth administration of the Gauteng Provincial Government.

We have anticipated the new beginning of a new Metropolitan Municipality. For this reason we bravely stand at a launch of some of our long formulated dreams. Our determination was boosted by the visit of the Gauteng Premier on the 10th December 2014 to our region. He amongst others, joined us and confirmed 2 major initiatives in our Region; those of a new river city, Hydro-Tropolis and Agri-Tropolis. These 2 projects have been defined as 'Game-Changers' and will become an integral part of the work in the 2015/2016 IDP. This is indeed a good story for the Region of Sedibeng. Since the Premier's visit in Sedibeng Region, submissions have been made to his office in order to accelerate these developments. Our coordination with the Gauteng provincial Government has never been closer. This is indeed good news for the people of Sedibeng.

Giving shape to our vision is but the beginning of great things to come. As part of our plans, together with Department of Economic Development in Gauteng, our key focus area is to stimulate and nurture the **TOWNSHIP ECONOMY**. In order to leverage on its spending power, and to produce sustainable enterprises, we strive to give you the people of Sedibeng opportunities to move beyond the SMMEs in order to achieve sustainable businesses which offer a decent standard of living. We have always committed ourselves to do as the Freedom



Charter guides us. We have always known that this was not going to be easy but strive to do the best. In developing our IDPs for 2015/2016 we have used key documents as a guiding framework, such as the GDS-02, and especially the 10 flagship projects contained therein.

In relation to GDS-02:

I am proud to announce that the time for **SEDIBENG DEVELOPMENT AGENCY**, is nearing its intended goal. This will definitely be born as the Vaal Development Agency in due course.

The **VAAL FREIGHT LOGISTICS HUB** has received a major boost that brings us closer to realizing our logistics hub than ever before. The Department of Economic Development in Gauteng is also ready to commission a full scale feasibility study in this regard. When it comes to **RURAL DEVELOPMENT**, it is now firmly endorsed by the Gauteng Provincial Government as a special project in our region. The motivations of the Midvaal Local Municipality have even moved this project forward for all of us.

As this is the last IDP in our political term of Office, 2016 will move ever closer to a **RIVER CITY METROPOLITAN MUNICIPALITY**. The coming months as we implement this IDP will be the most interesting in the history of our area. The launch of a New River City is imminent. This will be an all new, post-apartheid city based on modern trends, socially integrated and based on our many years of listening to our people. It will promote human settlements amidst economic activity, government services, leisure facilities and recreation all in one single space.

Our **FIBRE OPTIC CONNECTIVITY** project continues to roll out as planned and it will now reach Midvaal in the coming financial year. We will continue to invest in this vital service.

Our **HERITAGE & COMMEMORATIVE EVENTS** continue to gain better focus and become more established in our work.

The good story about the **SEDIBENG REGIONAL SANITATION SCHEME** is that several legal obstacles have been overcome. This project is now gaining the momentum at greater speed.

While we have not fared too well on **ALTERNATIVE ENERGY GENERATION**, with the support of Provincial and National Governments we hope to accelerate this flagship project.

We begin to appreciate the importance of safe, regular and affordable **PUBLIC TRANSPORT**. This flagship project is based on the implementation of the transport model such as the BRT.

The **VAAL 21** vision has also been kept alive including the development on both sides of the Vaal River.

These Flagship Project with the 2 'Game-Changers' will underpin our work in this 2015/2016 IDP as we phase out of this term of office and usher in the era of the new Vaal Metro.

The budget that will deliver this IDP remains highly constrained as the financial model that serves it is unsustainable as it stands unless we make major structural alterations to the Sedibeng Municipality as an institution.



It remains the challenge of the political leadership and the administration to offer our best efforts to deliver on all of the targets and to tick all the boxes in this 2015/2016 IDP.

Thanking you,

Cllr. Mahole Simon Mofokeng

Executive Mayor: Sedibeng District Municipality

OVERVIEW BY THE MUNICIPAL MANAGER



As we craft the final IDP for the current term of office, the following key principles provide the framework for the 2015/2016 Integrated Development Plan:

1. The move to a Vaal Metro is now well underway as the formal processes have begun to unfold. Despite the legal challenge from Midvaal, the administration has collaborated to devise a draft transitional plan. Details of the move to a Metro are contained in the final Chapter of this IDP.
2. The Sedibeng Growth & Development Strategy (GDS-02) continues to form the basis of the key focus areas of projects for the Sedibeng District and its three local Municipalities.
3. The focus areas of the Fifth Administration of the Gauteng Provincial Government presents new opportunities for the Sedibeng District that must be captured in the 2015/2016 IDP.
4. The 2015/2016 IDP and Budget will once again be constrained by the financial mismatch between the cost of running the Municipality and the low rate of increase in the equitable share.
5. The Sedibeng District Municipality must remain unchanged and stable as we move into a transitional period towards the Metro. This implies a moratorium on the filling of vacancies, a continued reduction in the size of the staff establishment and only making essential appointments where necessary.
6. The OPCA targets having been met in 2013/2014, and sustained in 2014/2015 will be once again a key target for 2015/2016.

Our IDP's for 2015/2016 will also take forward the final thrust, in the remaining period of this term of office, the 10 Flagship projects contained in GDS-02. Over next five-to-fifteen years, the Gauteng Provincial Government (GPG) will take active decisive steps to make Gauteng an integrated city-region characterised by social cohesion and economic inclusion. To achieve this, Premier David Makhura announced during his maiden State of the Province Address that his administration has adopted multi-pillar programme of radical transformation, modernisation and reindustrialisation of Gauteng. This IDP for 2015/2016 will also align itself to this Provincial Programme.

Working within GDS-02, the 5R's-plus-2, will continue to provide a standardised and consistent format of integrated planning between the Sedibeng District and its 3 local municipalities. The status of the 10 Flagship Projects contained in GDS-02 are as follows:

- The SEDIBENG DEVELOPMENT AGENCY will be a vital delivery agent within the new Metro. The principles of a single point of coordination for major developments based on a partnership between government, the private sector and other agencies will be a crucial.
- The VAAL FREIGHT LOGISTICS HUB has received a major boost as we visited the proposed site of the facility with the MEC for Roads and Transport on 04 February 2015. We are much closer to realizing our Logistics Hub than ever before. A high-level motivation has been compiled for the MEC for Roads and Transport and a feasibility study is being conducted by the Provincial Department of Economic Development.
- What is listed in GDS-02 As a Comprehensive RURAL DEVELOPMENT Project and Sedibeng Maize Triangle Project is now firmly endorsed by the Premier as a special project for our region. The motivations of the Midvaal Local Municipality have pushed this project forward.
- The establishment of a River City METROPOLITAN MUNICIPALITY is now upon us. At the time of compiling this IDP, the launch of the new Vaal River City is imminent.
- Our FIBRE OPTIC CONNECTIVITY project continues to roll out as we direct take our roll out to Midvaal in the coming financial year. As we leverage more funding, we will continue to invest in this vital service.
- On a yearly basis our HERITAGE & COMMEMORATIVE EVENTS gain better focus and become more deeply established in our work.
- We also have some good news on the SEDIBENG REGIONAL SANITATION SCHEME as several legal obstacles have been overcome and the project should gain momentum moving forward now at greater speed.
- While we have not fared too well on ALTERNATIVE ENERGY GENERATION, with the support of Provincial and National Government we hope to accelerate this flagship project.
- Our flagship project on the Implementation of the Transport Model such as BRT, must be one of our highest priorities in the coming year.
- The VAAL 21 vision has also been kept alive through IGR initiatives, and the launch of the Vaal River City will see the development of both sides of the Vaal River.
-

With regard to the budget for 2015/2016, austerity measures will once again be in place as we target the following areas for cost-savings:

1. A reduction in the use of Consultants
2. Reduced Travel and related costs
3. A reduction in Advertising
4. Keeping the moratorium on Catering in place
5. Reducing Events
6. Reduced expenditure in Accommodation

In addition a strategic shift away from outright purchase to leasing of fleet vehicles, The SDM will not take up loans to be serviced by the incoming Metro.

It is imperative that we dedicate the 2015/2016 IDP to closing out as many projects as possible and to handover these work of the current 5 year IDP to the incoming political leadership and to the new Metro.

WZWZZZZ

Yunus Chamda

Municipal Manager



Sedibeng District Municipality

VISION

Building towards a developmental Metropolitan River City of choice

MISSION

To promote and sustain Integrated Service Delivery that Enhances and Support the municipality to achieve growth and development for its community

STRATEGIC OBJECTIVES

- To promote efficient and effective Integrated Services that addresses the socio-economic and environmental development imperatives of the Region;
- To Implement Prudent and Cost effective Financial Management and Sustainability;
- To ensure Good Governance and sound management practices; and
- To ensure effective Service Delivery.

VALUES

These values are based on and inclusive of all Batho Pele Principles:

- Integrity;
- Transparency;
- Accountability;
- Service Excellence;
- Trust
- Honesty



CHAPTER1: INTRODUCTION AND LEGISLATION:

This chapter on Introduction and Legislative context seeks to introduce the Integrated Development Plan and the legislative framework that guides the review process. It also includes the comments and inputs received from the MEC of Corporative Governance and Traditional Affairs and the Public Participation processes, respectively. These comments and inputs are unswervingly responded to by the management of the Sedibeng District Municipality.

CHAPTER 2: REVIEW ANALYSIS:

The analysis phase deals with the existing status quo in the municipal area. It is the focused analysis of the type of challenges faced by the communities in the region. These challenges normally climax key issues like basic services, crime, unemployment, etc. The community needs identified are weighed according to their urgency and importance, thus to prioritise them accordingly.

It is pivotal that the municipality understands the causes of the problems and their symptoms in order to make informed decisions on appropriate interventions. Stakeholder and community consultations during this analysis phase are very critical as outcomes give SDM planning a critical content. It is important to determine the priority issues because the municipality does not have sufficient resources to address all the issues identified in various sectors of the society. Prioritization assists the municipality in allocating the scarce resources to issues highlighted as more important and urgent. Various sources of research data are used in this process, wherein StatsSA is the primary source and others are used as secondary.

CHAPTER 3: REGIONAL SPATIAL DEVELOPMENT FRAMEWORK:

This Chapter on the Spatial Development Framework (SDF) covers key legislative mechanism that addresses the numerous developmental challenges of the District. A number of these challenges considered and interpreted by the SDF include:

- Integrating the urban spatial form created under apartheid to separate townships from economic areas;
- Addressing the services backlogs for the poorest of the poor, etc.
- Present focused spatial areas suitable for development informing the growth development strategy.

CHAPTER4: STRATEGIES & PROJECTS

Once the municipality understands the challenges affecting the people in the municipal area and their causes, it must then formulate the solutions to address such. The first part of this chapter covers the progress made on the implementation of the 10 Flagship Projects as outlined in the Growth and Development Strategy (GDS). It also highlights the Strategic Plans for all Clusters in the municipality and the projects for the year under review (2015/2016). This Chapter is about the design and specification of projects for implementation.



The strategies provide answers to the question of how the municipality will reach its objectives. Thus strategic decisions about the most appropriate ways and means to achieve the set objectives.

It reflects all programmes and projects to be rolled out in the year undermunicipal planning, and highlights the key Intergovernmental programmes/projects which are jointly planned by the Local and District Municipalities and the Provincial and National Government. It is critical as it reflects the alignment of these 3 spheres of government towards service delivery.

CHAPTER 5: BUDGET

The Chapter covers the allocation of available resources towards the achievement of planned projects and programmes. It reflects estimated budgets for the 2015/16 financial year. The budget is compiled based on a trend of Socio Economic Analysis in the region and taking into consideration the expected revenue to be realized. A budget ensures that the Sedibeng District Municipality's contractual obligations such as salaries and contracted services are first determined. This will present a realistic budget to cover annual deliverables as outlined in the strategies and projects chapter.

CHAPTER 6: PERFORMANCE MANAGEMENT

The Performance Management section highlights a direct relationship between planning, reporting, monitoring and evaluation. It demonstrates how SDM plans to manage its performance against predetermined objectives as captured in its Integrated Development Plan (IDP). This chapter showcase a direct alignment and congruent implementation towards outputs as prescribed by SDM's electronic performance management system. A proposed draft of the Service Delivery and Budget Implementation Plan (SDBIP) is strategically located in this chapter to showcase line of sight from strategic intervention to evaluation of rollout.

CHAPTER 7: MAINSTREAMING

In this section the general deliverables for designated groups namely women, children, youth, people with disabilities, elderly and ex-combatants are outlined. These are guided by various policies of SDM aimed at benefiting the designated groups. These include the following:

- Youth Development Policy;
- Ex – combatant Policy;
- Gender Policy;
- Pro – poor Policy;
- Gender Equity Policy;
- Employment Equity; and
- Disability Policy



CHAPTER 8: INTEGRATION / PLANS

1. Sedibeng District Municipality Disaster Management Plan
2. Sedibeng District Municipality ITP 2008-13
3. Community Safety Strategy 2013 – 2017
4. District Aids Strategic Plan 2012-16

The Sedibeng District Municipality is aware of the potential impact of disasters and other related risks on its service delivery mandate and how they continue to threaten the day to day lives of its communities. Several extensive disaster risk management and mitigation measures are therefore executed for both strategic and operational risks in order to prevent and minimize the impact of such situations and in compliance with the Disaster Management Act. The life span of the 5 year Integrated Transport Plan ended in 2013, but was maintained in use as the District is planning to transform into a metropolitan municipality. An ITP review process shall be undertaken by the newly established metro.

CHAPTER 9: METROPOLITAN SYSTEM OF GOVERNANCE

This chapter reflects a brief background and history of the Sedibeng District Municipality and Local municipalities. It outlines the processes and timelines towards the disestablishment of municipalities, namely Emfuleni Local Municipality, Midvaal Local Municipality, Lesedi Local Municipality, and the Sedibeng District Municipality. It showcases public consultations as undertaken by the Municipal Demarcation Board (MDB), and other processes. Finally outlines the current and future phases towards the establishment of one united and seamless metropolitan government in the region, known as the Vaal Metropolitan Municipality.