



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

PROGRESS ON IMPLEMENTATION OF 2012/17 IDP:

The Sedibeng District Wide Lekgotla of September 2011 and the Sedibeng Stakeholder Summit held on the 30 November to 01 December 2011 unequivocally reaffirmed the framework of the Seven Pillars as the GDS 2 and IDP framework for action. Subsequent to the regional long term strategy being developed, the 2011 Political and Administrative term of office came in and developed the 2012/17 IDP which is reviewed annually.

This report is therefore the reflection of the impact of the successes of the five year term of office as well as corrective measures to address problems in the light of changing internal and external challenges that impact on the priority issues, objectives, strategies, and programmes of the IDP.

In summary the said framework of the seven pillars GDS 2 and IDP 2012/17 progress made are encapsulated as follows on:

- 1) REINVENT THE ECONOMY:-** from an old to a new by consolidating existing sectors and exploring new sectors of growth, and in this way build local economies to create more employment and sustainable livelihoods .The following key programmes change the economies of the region were set out with clear target for the years under review.

IDP STRATEGY: CREATE LONG TERM SUSTAINABLE JOBS, REDUCE UNEMPLOYMENT, POVERTY AND INEQUALITIES

Programmes/Projects	Achievements or Measures Taken
Sedibeng District Wide incentive Policy & Special Economic Zone and adoption, marketing & Implementation of the Incentive Policy	Incentives affects liquidity and financial stability of local municipalities and at this stage the biggest municipality in the region- Emfuleni Local Municipality has serious financial pressure. Sedibeng developed a district wide policy but could not enforce it given legal and financial implications
Regeneration of central business and development of programmes for the CBDs	Vereeniging Intermodal transport facility, revitalisation and housing projects at Vereeniging old hospital, beautification of entrances and building in Meyerton town, infill with development on R42 to link Vereeniging and Vanderbijlpark CBDs
Implementation of the 6 Extended Public Works Programme (EPWP)&Community	560 beneficiaries participated in EPWP and about 3000 benefited from CWP but an opportunity was lost due to silo and poor coordination of potential benefiting labour intensive project. Reporting is a challenge and largely due to poor IGR and obtaining information.

IDP STRATEGY: ENSURING BBBEE AND SMME DEVELOPMENT

Programmes/Projects	Achievements or Measures Taken
Facilitate training and Capacity building programmes for SMME's and Co-operatives and Identification & training of 190 SMMEs & cooperatives	There are many beneficial programmes for SMMEs and farmers with mechanisation programme, starter packs, support to community/ school garden programme
Link 80 SMMEs to economic opportunities	SMMEs referred to funding agencies and deliberate policy of 30% local contractors to major projects in the region



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

IDP STRATEGY: MARKET AND PROMOTE SEDIBENG GROWTH AND DEVELOPMENT STRATEGY

Programmes/Projects	Achievements or Measures Taken
Monitor the implementation of Second Generation GDS	Approved GDS with 5 year Reviews
Develop the IDP for 2012 - 17	Approved IDP with Annual reviews

IDP STRATEGY: PROMOTE AND DEVELOP AGRICULTURAL SECTOR

Programmes/Projects	Achievements or Measures Taken
Facilitate access to training and capacity building programmes for farmers	Training programmes have been organised ad capacity building workshops were convened. There is still a need to integrate and coordinate our work and priorities with GDARD.
Facilitate access to markets	Partially achieved however theres need to bring the function of the Vereeniging Fresh Produce Market with the LED functions on Agricultural activities. Market agents are limiting or constraining maximum potential that can be achieved due to pricing and commission earning for small players in the Agriculture sector.
Facilitate the establishment of Agro-processing/ Value add industries	4 Type Agro-processing industries established

IDP STRATEGY: PROMOTE AND DEVELOP THE TOURISM SECTOR

Programmes/Projects	Achievements or Measures Taken
Review Tourism Strategy to ensure Township Tourism Development	Development &Implementation of Regional Tourism Strategy is partially achieved inclusive of Tourism in townships is driven and stimulated by products and attractions. There are very few offerings and townships are not isolated/ stand-alone initiatives but should be integrated in the overall regional tourism strategy.
Tourism Institutional Arrangements	Self-sustaining Regional Tourism Organisation company has bee established and Board appointed and company- Vaal Tourism Promotion Company
Destination Marketing	Identification & development of 4 marketing initiatives achieved however the Need coherent marketing and promotion of the region- promote passport project and do more than International Durban Tourism Indaba.



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

- 2) **RENEWING OUR COMMUNITIES** from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property, development to improve the quality of living for.

IDP STRATEGY: PROMOTE RESIDENTIAL DEVELOPMENT AND URBAN RENEWAL

Programmes/Projects	Achievements or Measures Taken
Facilitate, monitor and coordinate Housing Programmes	16 reports has been submitted meets the annual target of 4 meetings per year. Need to establish effective forum to coordinate and monitor delivery of housing development
Spatial Planning	Spatial Development Framework has been reviewed
Precinct or residential development	Projects in the precinct plans have been implemented except the PPP for Civic precinct.

IDP STRATEGY: Plan for effective, efficient and sustainable infrastructure for water and sanitation and provision of electricity

Programmes/Projects	Achievements or Measures Taken
Regional Master Plan for bulk services in conjunction with locals	Inadequate funds from locals to develop their master plans for consolidation at District level
Ensure regional coordination and liaison in respect of basic services through intergovernmental	Regular meetings convened
Facilitate the speedy implementation of the Sedibeng Regional Sewer	The upgrading of Sebokeng Wastewater Treatment Works is progressing though slowly due to periodical work stoppages due community unrests. The Meyerton Wastewater Treatment Works is progressing well and work is expected to be completed by 2017. The revision of the feasibility study for the Newt Wastewater Treatment Works is continuing.

- 3) **REVIVING A SUSTAINABLE ENVIRONMENT** from waste dumps to a green region, by increasing the focus on improving air, water, and soil quality and moving from being a producer and receiver of waste to a green city.

IDP STRATEGY: ENSURE THE IMPLEMENTATION OF AN EFFECTIVE AND EFFICIENT ENVIRONMENT IN THE SEDIBENG DISTRICT MUNICIPALITY.

Programmes/Projects	Achievements or Measures Taken
Implementation of clean smoke campaign for the region	Partly achieved. The launch of the BasaNje-Ngo Magogo program a clean smoke campaign was launched in Devon in 2013
Operation and maintenance of air quality management stations	The procurement of the analysers will finalized soon and thereafter the stations will be operational.
Conversion of all APPA registration certificates to Atmospheric	The District must ensure that industries comply with the legislative regulations ad deal with outstanding applications
Develop an electronic emissions inventory for the region	The process is still on going
Develop an electronic license management system and database	A database for industries has been developed and the system is in place
Setup an Air Quality Unit for the district to render optimal air quality service	Progress has been made in this regard however there is still a need Fill the critical positions for the unit to be fully operational and efficient.



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

IDP STRATEGY: ENSURE THE IMPLEMENTATION OF AN EFFECTIVE AND EFFICIENT ENVIRONMENT IN THE SEDIBENG DISTRICT MUNICIPALITY.

Programmes/Projects	Achievements or Measures Taken
BontlekeBotho	This is an annual program. The first part of the program, for 2016. focused on clean-up activities - waste management; and the second phase will revert to the old format program
MTK	Approximately 15 food gardens have been established to date..
Career Exhibition	It is an annual event; which the District has partnered with ArceloMittal as well as Department of Environmental Affairs.
Schools Camp	The Department of Education adopted the concept and is currently running with the program
Ad-hoc Environmental Calendar celebrations	Arbor Day is celebrated every September.
Enviro-Lekoa	Lack of funds is the main reason the newsletter could not be published
Development of an EMF for Sedibeng District Municipality	Lack of funds has hindered progress to develop the EMF.
Development of an energy and climate	Source external funding for this project
Development of a Biodiversity Strategy	Source external funding for this project
Removal of Alien Invasive plants in Kwazenzele and Sedaven (Lesedi Local Municipality)	71.7798ha of Alien Invasive Plants removed
Revival of Phelindaba Cemetery in Sharpeville	The project was completed in 2014 and the facility is regularly upgraded and monitored

IDP STRATEGY: ENSURE THE IMPLEMENTATION OF MHS PROGRAMMES TO REDUCE ENVIRONMENTAL HEALTH RISKS

Programmes/Projects	Achievements or Measures Taken
Development of SLA for the rendering of MHS with Service providers	District has entered into SLA with the local municipalities to render the service in the next financial year
Promulgation of the MHS By laws for the Sedibeng district	The by law process was overtaken by parallel processes undertaken by SALGA and the National Department of Health around National norms and Standards on environmental health and draft generic by laws on Environmental Health
Implementation of the x9 elements of MHS as defined	The x9 programmes on Municipal Health Services are implemented throughout the District. Objective of the programme implementation is to reduce risk and to manage those factors which impacts negatively on the environment and the health of people. District to ensure that the programmes are delivered in line with the norms and standards as promulgated by the Minister of Health
Maintenance and improvement of the IGR structure on MHS	The structure plays a very important role in the management and delivery of MHS throughout the District. SDM to ensure that the IGR structure is functional and representative of all stakeholders

IDP STRATEGY: ENSURE THE IMPLEMENTATION OF MHS PROGRAMMES TO REDUCE ENVIRONMENTAL HEALTH RISKS

Programmes/Projects	Achievements or Measures Taken
Demolish and rebuild the Vereeniging LSC and provide additional offices	Not Achieved due to affordability. Alternative projects were implemented which has resulted in spaces being created to render the licensing services more effectively and efficiently
Centralize all licensing related files and records	The steel converted containers have been purchased to ensure that filing and recording systems could be done more effectively
Enlarge driver testing terrains to increase testing capacity	Alternative projects were implemented which has resulted in spaces being created to render the licensing services more effectively and efficiently



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

Programmes/Projects	Achievements or Measures Taken
Implementation of the rationalization Plan (RATPLAN).	All activities that had no financial implications have been achieved and are ongoing.
Implementation of (RATPLAN).	All activities that had no financial implications have been achieved and are ongoing.
Metered Taxis Strategy	Not achieved due to funds. However terms of reference for such a strategy has been completed.

4) REINTEGRATING THE REGION WITH THE REST OF GAUTENG, SOUTH AND SOUTHERN AFRICAN TO MOVE FROM AN EDGE TO A FRONTIER REGION, THROUGH IMPROVING CONNECTIVITY AND TRANSPORT LINKS.

IDP STRATEGY: Plan and develop accessible, safe and affordable public transport systems and facilities.

Programmes/Projects	Achievements or Measures Taken
Implementation of the Operational License Strategy (OLS)	All activities that had no financial implications have been achieved and are ongoing.
Establishment of a Transport Planning Authority	Not achieved due to funds. However terms of reference for such an establishment has been completed.
Development of a proper transport planning methodology through good	Regular meetings convened The locals' fails to attend regularly particularly when they have no issues.
Work with PRASA (Passenger Rail of South Africa) for the development and promotion of rail in the region.	Regular meeting were convened at regional and provincial level to engage with PRASA on rail matters.
Upgrade taxi facilities (In the context of inter-modal facilities)	Bophelong Intermodal facility is complete. And Vereeniging intermodal facility is under construction. Though there some facilities that we were unable to upgrade due to funding.

IDP STRATEGY: PROMOTE EFFICIENT MOVEMENT OF FREIGHT IN THE REGION.

Programmes/Projects	Achievements or Measures Taken
Develop a feasible and Appropriate freight facility in partnership with Emfuleni Local Municipality	The study has commenced but not yet finalised
Develop Freight Management Plan	Frame work for Freight Master Plan has been completed. And ToR is currently developed.

IDP STRATEGY: PLAN, PROMOTE AND PROVIDE FOR EFFECTIVE AND SUSTAINABLE ROAD INFRASTRUCTURE

Programmes/Projects	Achievements or Measures Taken
Road networks and corridors	Inadequate funds from locals to develop their master plans for consolidation at District level
Road Safety	Regular road safety campaigns are taken by local and provincial traffic law enforcement And also focussed regular road worthiness check on public transport.
Traffic Signals	Locals with assistance of the district conducted traffic signal assessment and repaired where there was inadequate compliant. The local continued in absence of the district where they had funds though not completely.



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

Programmes/Projects	Achievements or Measures Taken
Traffic Signage and Road signage	Locals with assistance of the district conducted traffic signal assessment and repaired where there was inadequate compliant. The local continued in absence of the district where they had funds though not completely.
Upgrading and Maintenance of Roads in strategic Roads Network.	Strategic road network has been continually maintained though recently there is an inadequate fund from locals and district.
Ensure regional coordination and liaison in respect of road master planning through IGR forum.	Regular meetings convened The locals' fails to attend regularly particularly when they have no issues.

5) **RELEASING HUMAN POTENTIAL FROM LOW TO HIGH SKILLS AND BUILD SOCIAL CAPITAL THROUGH BUILDING UNITED, NON-RACIAL, INTEGRATED AND SAFER COMMUNITIES.**

IDP STRATEGY: PROMOTE SAFE AND SECURE ENVIRONMENT

Programmes/Projects	Achievements or Measures Taken
Upgrade Municipal Facilities to be user friendly for people with Disabilities	The Disability ramps were erected on various buildings, Continuous maintenance of lifts was done to Municipal offices and Buildings to ensure easy accessibility by public and people with disabilities.
Develop an Integrated Facilities Management Systems	Facilities Help-desk, Central Maintenance Committee, Fleet Management Systems (Fuel Management & Tracking System) developed.
Establish IGR Structure to Coordinate Facilities Management Projects	The IGR structure was dissolved during financial year 2014/2015 owing to the establishment of Metro steering Committee.
Effective secretarial services to Council, Mayoral and other Committee meetings	Timeous submission of reports to be more vigorously enforced. Further, Clusters to ensure quality of own reports before submission. The Minutes are accurately with no mistakes.
Revitalization and improvement of effective records management applications to compete with the best	Assess and review compliance on records management applications
Efficient and effective coordination of the IGR Records management forum with the locals	Maintain professional services and convenience to all end-user Clusters at optimum levels and Adherence to the NARS and other applicable pieces of legislation

IDP STRATEGY: PROVIDE AN INTEGRATED SUPPORT IN ENSURING THAT COMMUNITIES ARE SAFE AND SECURE

Programmes/Projects	Achievements or Measures Taken
Upgrade and sustain CCTV Street Surveillance System.	There is a migration of crime from areas under CCTV surveillance, especially the CBDs to the outskirts or suburban areas. As result there is a need for consultation with communities to revive and strengthen neighbourhood watches, and identify possible funding sources to support further expansion of this programme to new identified crime hot spot areas.
Review and implement the Community Safety Strategy	Establish a partnership on tourism safety with both Regional and Gauteng Tourism Authority. 7400Engage businesses to actively participate in community safety programmes
Promote compliance to relevant Legislative Framework on sports and recreational events planning and hosting	Improved stakeholder knowledge and compliance to the Safety at Sports and Recreational Events Act 02 of 2010



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

IDP STRATEGY: PROMOTE AND DEVELOP HERITAGE OF OUR REGION

Programmes/Projects	Achievements or Measures Taken
Preserve the heritage and museums of our region, including promotion of national and provincial Commemorative days.	CCTV cameras installed at strategic points to ensure that these sites are covered too during events related to commemorative events. Certain sporting fraternities still to be included

IDP STRATEGY: Promote the efficient delivery of health care and emergency medical services

Programmes/Projects	Achievements or Measures Taken
Promote efficient delivery of Primary Health	District Health Council is functioning well; attendance of all stakeholders is good.
Promote efficient delivery of Primary Health Care Services	Cure rate has reached National target. TB Cure rate has improved from 79% to 85%
Promote efficient delivery of Primary Health Care Services	21 Clinics have functioning Clinic Committees. Sustaining the committees is a challenge due to lack of stipend.
Promote Social Development of our Communities	Local and District PWD forums established. Sign board supports forum activities as and when required.
	Need for mainstreaming of youth programme by all sectors and departments
	Financial constraints limit the number of students to be supported. Funds to be increased to assist students to cover most of the required tuition fees.

IDP STRATEGY: PROMOTE AND DEVELOP SPORTS AND RECREATION

Programmes/Projects	Achievements or Measures Taken
Coordinate regional sport and recreation Development within Region	<ul style="list-style-type: none"> ▪ Hosted and attended SALGA OR Tambo Games annually ▪ Hosted and attended Indigenous Winter Games ▪ Upgraded the Multi Purpose Sport Facilities in Lesedi Local Municipality
Coordinate arts and culture programs	<ul style="list-style-type: none"> ▪ Supported and attended the annual Gauteng Carnival ▪ Supported and promoted all build and actual Puisano Jazz Games ▪ Supported local talent through events hosted by SDM ▪ Hosted the Social Cohesion Workshop and Dialogue ▪ Hosted Language Bill Workshops in partnership with PanSALB
	<ul style="list-style-type: none"> ▪ Upgraded the Old Sharpeville Police Station into Craft Hub ▪ Provided training for Artists and Crafters in silk screening, glass beading and glass slumping. ▪ Provided entrepreneurial training for Crafters



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

IDP STRATEGY: PROMOTE AND DEVELOP HERITAGE OF OUR REGION

Programmes/Projects	Achievements or Measures Taken
Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days.	Hosted all identified annual National, Provincial and Regional Commemorative events. Maintained, upgraded and promoted identified Heritage Sites

IDP STRATEGY: PROMOTE EFFICIENT DELIVERY OF PRIMARY HEALTH SERVICES

Programmes/Projects	Achievements or Measures Taken
Improve, Maintain and monitor response times in Emergency Medical Services	Emergency Medical Services was transferred back to Gauteng Province,
Expand service by the filling of attritions and vacancies	
Improve quality of care by EMS personnel.	

IDP STRATEGY: TO MAINTAIN HIV/STIS & TB PROGRAMMES TO MUNICIPALITIES EMPLOYEES (INTERNAL)

Programmes/Projects	Achievements or Measures Taken
Coordinate ward-based programme	Implementing ward-based programme in all the wards, including campaigns

IDP STRATEGY: TO COORDINATE, MONITOR AND EVALUATE HIV&AIDS/STIS & TB PROGRAMMES WITHIN SEDIBENG REGION

Programmes/Projects	Achievements or Measures Taken
Coordinate AIDS Council meetings and projects	This has been achieved through the District AIDS (Comprising of civil society structures) and the Interdepartmental Committee (comprising of government departments in the region i.e. Health, Social Development, Local Municipalities, SARS, Home Affairs, SASSA, Correctional Services, Institutions of Higher Learning and Labour)



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

IDP STRATEGY: PROMOTE EFFICIENT DELIVERY OF PRIMARY HEALTH CARE SERVICES IN THE REGION

Programmes/Projects	Achievements or Measures Taken
Capacity building and empowerment of ex-combatants	30 trained ,target number was not reached. Projects on geyser installation and plumbing were discontinued

IDP STRATEGY: PERFORM DISASTER MANAGEMENT EFFECTIVELY

Programmes/Projects	Achievements or Measures Taken
Establish a Public Information & Education Relations unit for running of Disaster awareness campaigns (target: 1000 community members)	<p>Since the inception of the program, the directorate was able to reach the following:</p> <ul style="list-style-type: none"> ▪ 32 schools ▪ 19 Community facilities ▪ 34 Outdoor events <p>More than 1000 community members were reached.</p> <p>Key topics covered during the campaign include:</p> <ul style="list-style-type: none"> ▪ Fire Safety ▪ Water Safety ▪ Home Safety ▪ Training on first aid ▪ Promotion of Emergency Numbers and the process of making an emergency call.



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

- 6) **GOOD AND FINANCIALLY SUSTAINABLE GOVERNANCE:** through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.

IDP STRATEGY: THE PURSUIT OF EFFICIENT, ACCOUNTABLE, CO-OPERATIVE GOVERNANCE

Programmes/Projects	Achievements or Measures Taken
Framework which takes into account new global and national conditions and is sensitive to cyclical requirements and Develop and approve a Long-term Financial Plan with analysis on forecasting towards Metro status	MTREF compiled each year and tabled to council within the prescribed formats as set by national treasury
Budget aligned with MTSF and developmental growth path aims to ensure that the budget is aligned to IDP, National and Provincial objectives	Budget is aligned to the set key performance areas and indicators
Publishing 3-Yr MTREF with Capex Projections and Approved budget in line with MTREF	Each year the budget is approved by Council within the prescribed timeframes

IDP STRATEGY: MOVING THE FISCAL POSITION BACK TO LONG-RUN SUSTAINABILITY, AND TAKING THE OPPORTUNITY TO RESTRUCTURE EXPENDITURE AWAY FROM INEFFICIENT AND WASTEFUL PROGRAMMES TOWARDS THOSE THAT WILL PROVIDE THE SERVICES INTENDED IN THE MOST EFFICIENT MANNER POSSIBLE.

Programmes/Projects	Achievements or Measures Taken
Maintain and improve audit outcomes of the municipality and Clean Audit status	Clean audit achieved for the past 3 years
Reduce municipal debt through Effective and efficient credit control strategy	Municipal debt reduce whereby an amount of R25 million was recovered from unfunded mandates
Reduce municipal overspending on operational expenditure by introduction and Implementation of cost reduction strategy and effective budget management controls	Clean audit achieve and no unauthorized expenditure incurred during the years.

IDP STRATEGY: IMPROVE MUNICIPAL FINANCIAL AND ADMINISTRATIVE CAPABILITY THROUGH ADDRESSING IMBALANCE BETWEEN AVAILABLE LOCAL REVENUE RESOURCES AND THE EXPENDITURE FUNCTIONS ASSIGNED TO LOCAL GOVERNMENT, AS WELL AS ADDRESSING ISSUE OF RECRUITMENT AND RETENTION OF KEY FINANCIAL CAPACITY SKILLS.

Programmes/Projects	Achievements or Measures Taken
Support access to non- core basic services through improved administrative practices and effective utility model	Municipal going concern position, cash flow and financial viability was raised by the AG in the 14/15 audit as ratio and trend analysis calls for a redress of current municipal operations in order for the municipality to be able to continue daily operational functions was Partially achieved
Implementation of SDM's Procurement Strategy to promote SMME's in the region Partially achieved	The regional procurement strategy developed in 12/13 was not adopted across all 4 municipal councils, hence implementation was impeded. It was envisaged that single authority system governance transition vehicle will review and advise on implementation of the strategy



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

Programmes/Projects	Achievements or Measures Taken
Coordination and monitoring of an integrated supply chain and Fully integrated supply chain model with Locals	Integration of the 4 municipal SCM databases was directly reliant on the adoption of the regional procurement strategy. National Treasury have however, launched a national centralised supplier database in 2015 and rollout to local government will mirror the model developed by SDM, albeit at a national level rather than district level.
Coordinate and implement the Procurement Finance Scheme for SMME's	Memoranda of understanding were entered into by Standard Bank and ABSA with SDM to support financing opportunities for Sedibeng SMMEs.

IDP STRATEGY: WORLD-CLASS ICT INFRASTRUCTURE IN SUPPORT OF A "SMART SEDIBENG".

Programmes/Projects	Achievements or Measures Taken
Roll-out of fibre to all municipal offices, clinics and libraries including CCTV sites	Phase 2, Midvaal Links, are scheduled to be completed by June 2016. Total project cost R 8,445,108.59.
Implement systems to assist the visually impaired community Members and rollout of four workstations	Three workstations roll-out have been implemented to date.

IDP STRATEGY: IMPROVE MUNICIPAL FINANCIAL AND ADMINISTRATIVE CAPABILITIES

Programmes/Projects	Achievements or Measures Taken
Roll-out an IT Strategic plan for the Sedibeng District	<ul style="list-style-type: none"> ▪ No budget allocated for this project.
Maintaining adequate operations and procedures to ensure high up-time of systems and networks	<ul style="list-style-type: none"> ▪ 96% uptime achieved year-on-year. ▪ The infrastructure is stable and performing to requirements.
Implement a full Disaster Recovery Plan for the District	<ul style="list-style-type: none"> ▪ Fully integrated DRP for the District

IDP STRATEGY: SKILLING AND BUILDING THE CAPACITY IN LINE WITH NATIONAL SKILLS DEVELOPMENT STRATEGY

Programmes/Projects	Achievements or Measures Taken
<ul style="list-style-type: none"> ▪ Internship programme for 80 unemployed learners 	<ul style="list-style-type: none"> ▪ Due to financial constraints the projects could not proceed
<ul style="list-style-type: none"> ▪ Computer training for general workers for Computer training for general workers 	<ul style="list-style-type: none"> ▪ The training programme was successful



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

IDP STRATEGY: DEVELOP AND MAINTAIN HIGH QUALITY MUNICIPAL FACILITIES.

Programmes/Projects	Achievements or Measures Taken
Develop and implement a long term plan/ Model for efficient management and maintenance of our facilities including possibilities of partnership to partner with private sector :- <ul style="list-style-type: none"> • Efficiency and Effective management of the Municipal Utilities management • Improved the management of the Taxi Rank Facilities • Improved effective and efficient control and management of the Vereeniging Fresh Produce Market 	Due to the non availability of funds and the decisive adoption and implementation of the Turnaround Strategies. Ensuring that the proposed Model for the Management of the Taxi Ranks is implemented. <ul style="list-style-type: none"> – Fresh Produce Market Project Rebirth Strategy has been developed. – Develop and monitor the Code of best practice and Standard Operating Procedures (SOP's) for best practice of the Market has been completed. – Upgrading, repairs and maintenance of the Market is ongoing.
Improved effective and efficient control and management of the Vereeniging Airport	By establishing the Human Capital and by setting the Operations on the Internal Control Measures in place and further by maintaining and servicing the plant equipment of the Aerodrome with the aim of attracting the clientele.
Computer training for general workers and 137 employed learners are to benefit	Project was finalised in 2013/14 financial year

IDP STRATEGY: EFFECTIVE MANAGEMENT OF COUNCIL BUSINESS

Programmes/Projects	Achievements or Measures Taken
Re-engineering the effective management of Council business	<ul style="list-style-type: none"> • 95% quality agendas and Minutes • 98% efficiency in Operations on effective records management Systems throughout Council • 90% legal services rendered

IDP STRATEGY: QUALITATIVE, TRANSPARENT AND RELIABLE PERFORMANCE MANAGEMENT SYSTEM IN THE SEDIBENG DISTRICT MUNICIPALITY

Programmes/Projects	Achievements or Measures Taken
Qualitative, transparent and reliable performance management system in the sedibeng district municipality with targets to : <ul style="list-style-type: none"> ▪ Reviewed and approved Organisational and Individual Performance Management System ▪ Approved SDBIP and Annual report for each year 	<ul style="list-style-type: none"> ▪ An integrated and aligned electronic Performance Management System was successfully implemented, and continued to be monitored. ▪ Service Delivery and Budget Implementation Plan (SDBIP) and Annual Reports were successfully developed, approved and shared with relevant stakeholders.
Develop and Implement Intergovernmental Relations Strategic Programmes with an : Improved IGR with other spheres of government <ul style="list-style-type: none"> • Approved Municipal International IGR 	<ul style="list-style-type: none"> ▪ In light of the pending merger between Sedibeng District, Emfuleni and Midvaal Municipalities, the streamlining and sharpening of IGR structures and processes need to be strengthened. ▪ The Provincial IGR Forum developed and shared a draft International IGR Strategy that was discussed and recommended for approval.



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

Promote inter municipal Learning relationships –

- 48 Joint MMs, 16 Joint Mayoral Committee, and 16 Joint Mayors convened and reports presented
- 8 Inter- Municipal Strategic workshops with relevant Provincial Departments, inclusive of adjacent Municipalities.

- In light of the pending merger between Sedibeng District, Emfuleni and Midvaal Municipalities, the streamlining and sharpening of IGR structures and processes need to be strengthened.
- Sedibeng District IGR attended and hosted various Municipal Strategic Workshops with excellent participation of all Sector Departments and Local Municipalities in the region.

IDP STRATEGY: ENSURE HIGH LEVEL OF CORPORATE GOVERNANCE THROUGH THE IMPLEMENTATION OF THE INTERNAL AUDIT PLANS.

Programmes/Projects	Achievements or Measures Taken
High level of corporate Governance	<ul style="list-style-type: none"> ▪ A Risk Management Framework and Policy was developed, work shopped and approved on annual basis. ▪ A Risk Management Process Plan was developed, tabled and approved on an annual basis. ▪ Risk Registers were developed on an annual basis and approved accordingly. The implementation of the Risk Response Strategy was monitored and reported to Management Committee. ▪ The anti-fraud and corruption plan was reviewed, approved and shared with stakeholders. Risk Management Unit will workshop all employees on this plan. ▪ A database of Fraud and Corruption incidents was continuously updated and all them were achieved .
Project management for the implementation of the Internal Audit Plans	<ul style="list-style-type: none"> ▪ 2 3-Year Audit Plans and all Annual Audit Plans were developed and approved by the Audit Committee. Audit Committee Reports were tabled before Council on an annual basis in the term under review. ▪ SDM's Clusters implemented, successfully, an approved 3 year internal control system, closely monitored by the Internal Audit Unit



CHAPTER 03: PREVIOUS IDP 2012/17 STRATEGIC REPORT

- 7) **DEEPENING DEMOCRACY** through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.

IDP STRATEGY: IMPROVE STAKEHOLDERS RELATIONS THROUGH PUBLIC PARTICIPATION

Programmes/Projects	Achievements or Measures Taken
Deepening democracy through a refined ward committee model Citizen Participation Social, Cohesion	Integrated form of Community driven and orientated participation and Uniform public participation programme has been achieved.
Nation building and national identity	2013/14 Celebration the Vereeniging Peace treaty anniversary held was successful.

IDP STRATEGY: THE PURSUIT OF EFFICIENT, ACCOUNTABLE, CO-OPERATIVE GOVERNANCE

Programmes/Projects	Achievements or Measures Taken
Build single Local government system with Service Delivery Quality and Access	<ul style="list-style-type: none"> ▪ Process of Municipal Demarcation and public participation undertaken during 2013 to 2015. More efforts to be put toward a Hydropolis (River-city Metro)
Single window of coordination or Build single local government system	<ul style="list-style-type: none"> ▪ Process of Municipal Demarcation and public participation undertaken during 2013 to 2015. More efforts to be put toward a Hydropolis (River-city Metro)
People centred and driven government	<ul style="list-style-type: none"> ▪ Stakeholder engagement is held continuously to give feedback to communities and get inputs from Sectors has been partially achieved
<ul style="list-style-type: none"> • Strengthen Oversight And Accountability by ensuring there is effective and functioning of study groups • Effective coordination of caucus strategic retreat • Separation of powers and Maximum Participation of political heads throughout the district 	<ul style="list-style-type: none"> ▪ Study Groups are established and functional. ▪ The effective and efficient caucus is convened to consolidate all matters to be tabled at Council. ▪ Gauteng Speakers Forum together with Salga has submitted its proposal on the matter to NCOP. ▪ Process of Municipal Demarcation and public participation undertaken during 2013 to 2015. More efforts to be put toward a Hydropolis (River-city Metro)